

a.s.r.
de nederlandse
verzekerings
maatschappij
voor alle
verzekeringen

2020 half-year results

Delivery on ambitious targets

Jos Baeten, CEO
Annemiek van Melick, CFO

ANALYST CONFERENCE CALL
26 August 2020



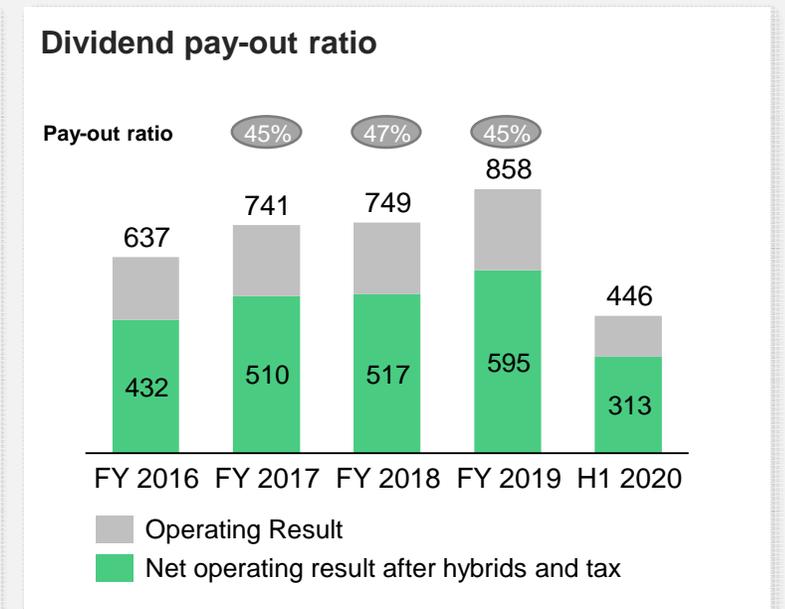
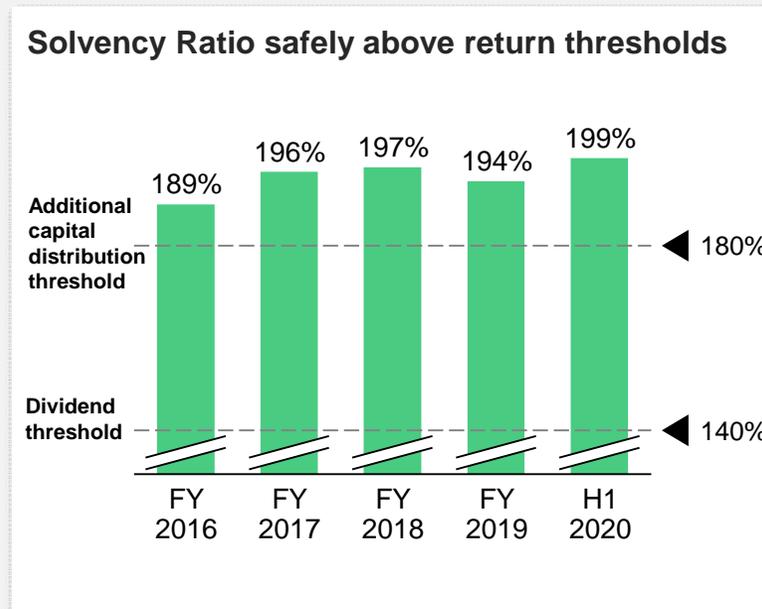
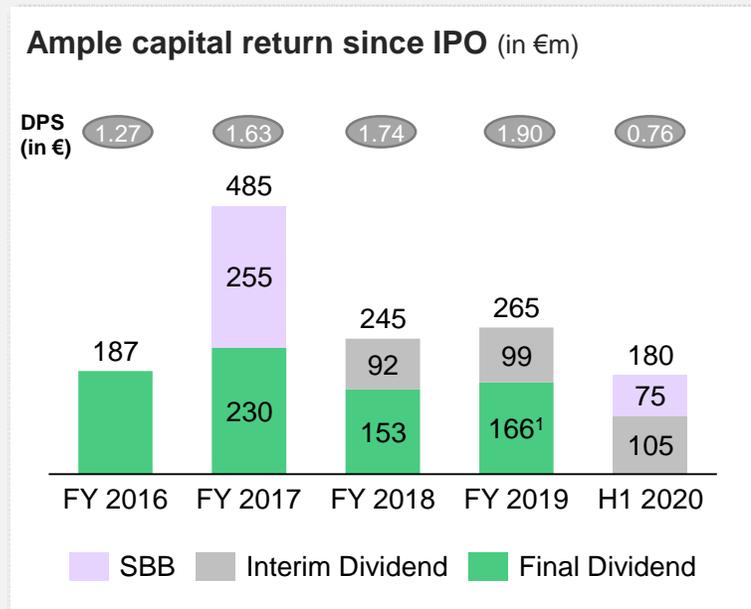
Solid operational performance and robust solvency in H1 2020

- Strong operating result with a small decrease of € 18m (-3.9%), with limited impact of COVID-19 (c. € -3m)
- Combined ratio³ at 92.9%. GWP organic growth of 6.9%, exceeds target of 3-5%
- Operating expenses increased by € 34m, mainly driven by acquisitions, holding costs and growth of fee-based business
- IFRS net result down to € 233m due to COVID-19 impact on financial markets and one-offs
- Robust Solvency II ratio increased to 199%
- Stable OCC reflects strong business performance despite higher UFR drag because of lower interest rates
- Special interim dividend of € 1.20 per share to make up for postponed final FY19 dividend; SBB programme resumed
- Regular interim dividend per share for 2020 up to € 0.76

Operating result¹ € 446m -3.9% (H1 2019: € 464m)	Solvency II (SF)² 199% +5% pts (FY 2019: 194%)	Interim div. per share € 0.76 +8.6% (H1 2019: € 0.70)
Operating RoE¹ 14.8% Target 12-14% (H1 2019: 17.0%)	Financial leverage 28.4% max. 35% (FY 2019: 29.2%)	Operating expenses € 337m +10.7% (H1 2019: € 304m)
IFRS net result € 233m -56.9% (H1 2019: € 540m)	Organic capital creation € 298m -0.3% (H1 2019 ⁴ : € 299m)	Combined ratio³ 92.9% Target 94-96% (H1 2019: 93.5%)

Robust solvency supports continued capital return

- Postponed final dividend for FY2019 and share buyback programme are being resumed
- 2020 regular interim dividend amounts to € 0.76 per share, 40% of originally proposed FY 2019 dividend
- Dividend policy: pay-out ratio of 45% to 55% of the net operating result attributable to shareholders (i.e. net of hybrid costs and after tax)
- Dividend threshold at 140% SII, if above 180% room for additional capital returns. Rational allocation of targeted OCC of > € 500m in 2021 towards organic growth, bolt on M&A and/or rerisking, regular dividend and additional capital returns, starting with € 75m buy back in 2020
- Since IPO total capital return amounts to € 1.4bn (35% of market cap²)



a.s.r. delivers on sustainable value creation



Financial self-reliance and inclusiveness



Vitality and (sustainable) employability



Climate change and energy transition

Non-financial targets for the 2019 – 2021 period

<p>Meeting customer needs Net promoter score by 2021</p> <p>>44</p> <p>H1 2020: 47</p>	<p>Sustainable investments % carbon footprint measured of investment portfolio by 2021</p> <p>>95%</p> <p>H1 2020: 91%</p>	<p>Sustainable investments Impact investments by 2021</p> <p>>€ 1.2bn</p> <p>H1 2020: € 1.2bn</p>	<p>Employee contribution to local society (in no. of hours per annum)</p> <p>5% growth p.a.</p> <p>H1 2020: -63%¹</p>
<p>MSCI </p> <p>BBB Global industry average: BB</p>	<p>vigeo eiris </p> <p>60 Global industry average: 39</p>	<p>ISS ESG </p> <p>C (Prime) Global industry average: D</p>	<p> 73 Global industry average: 47</p>
<p> SUSTAINALYTICS</p> <p>16.1 Ranking: #6 of 254</p>	<p> VBDO</p> <p>#1 Dutch Association of Investors for Sustainable Dev.</p>	<p> CDP DISCLOSURE INSIGHT ACTION</p> <p>B Global industry average: B-</p>	<p> Eerlijke Verzekeringwijzer</p> <p>#1 Dutch Fair Insurance Guide</p>

Overall limited impact of COVID-19

Customers



- First focus on seamless transition to full customer support from home and efficiently dealing with increased client contact requests in specific business lines
- Rapid development and uniform application of client solutions for clients directly or indirectly impacted by COVID-19 demonstrating we are there for clients when they need us
- Despite 100% working from home our NPS increased with 3 points to 47
- Intermediary channel appreciation also increased and a.s.r. was the first insurance company to restart live contact with intermediary again

Employees



- From one day to the next, some 4,000 colleagues switched seamlessly to fully working from home
- Mood monitor (HR tool), which measures the employees' motivation and vitality, scored between 7 and 8 out of 10
- Predominantly working from home, but HQ office was adjusted to social distancing measures to ensure a safe working place for the limited number of people allowed to work at the office

Financial results



- COVID-19 impact on operating result limited – c. € -3m. Negative impact at Life (c. € -25m) and AM (c. € -1m) was roughly offset by Non-life (c. € 23m)
- Disability experienced unfavourable claims experience, limited visitation by vocational experts and delay in reintegration process
- P&C experienced tailwinds from COVID-19 restrictions due to less traffic and fewer burglaries
- Unfavourable market conditions have lowered dividend income and rental income in the Life business
- IFRS net result significantly lower due to a decrease in indirect investment income and a goodwill impairment in life both due to financial markets impact of COVID-19

Solid progress in executing our strategy in H1 2020

Portfolio matrix

A **Non-life business domains with growth potential**

- Combination of Loyalis, Veherex and Vitality partnership strengthened client proposition in business domain of sustainable employability. With 16,000 paying customers, Vitality was positively received
- In-house execution of reintegration activities of Keerpunt will expand expertise on sustainable employment
- Loyalis showed better than expected performance

C **Asset management related growth business**

- Assets under Management (“AuM”) for third parties increased by € 0.5bn to € 21.2bn, mainly driven by growth in the mortgage funds
- With strong mortgage pipeline, mortgage origination is expected to exceed € 5bn in FY20
- Acquisition of Brand New Day (BND) IORP¹ contributes to growth in DC pension market, resulting in #2 position in IORP market and DC AuM increases to € 2.5bn

B **Robust and predictable service books**

- Successful lowering of IT costs due to reduction of the number of applications and system rationalisation within Individual Life
- Part of Loyalis portfolio successfully migrated to Pension portfolio. In Q3, remainder of portfolio will be migrated
- Ongoing focus on cost efficiency, supported by acquisition of VvAA Life

D **Divestments**

- Remaining investment accounts in the process of divestment of a.s.r. Bank transferred to Van Lanschot Kempen

a.s.r. announces acquisition of remaining stake in Brand New Day IORP¹

- a.s.r. expands its stake in BND IORP and becomes the full owner
- DC market share is expanded to c. 15%
- BND IORP is originated in 2011, has 145k participants and employs 52 FTEs
- € 1bn DC AuM will be added to a.s.r. portfolio
- Transaction set to deliver >12% ROI, based on net operating result and invested capital. This includes:
 - Migration in 2021-2023
 - Expected transfer of AM activities in 2022
- Capital investment of € 55m reflects net purchase price and migration costs
- Cost synergies lead to net operating result and OCC of € 8m in 2024



Net purchase price

€ 51m

Funded with cash

Net operating result

€ 8m

After synergies, in 2024

Fungible capital inv.

€ 55m

Purchase price adjusted for migration costs

Cost synergies

€ 2m

In 2024 pre-tax per annum

ROI

>12%

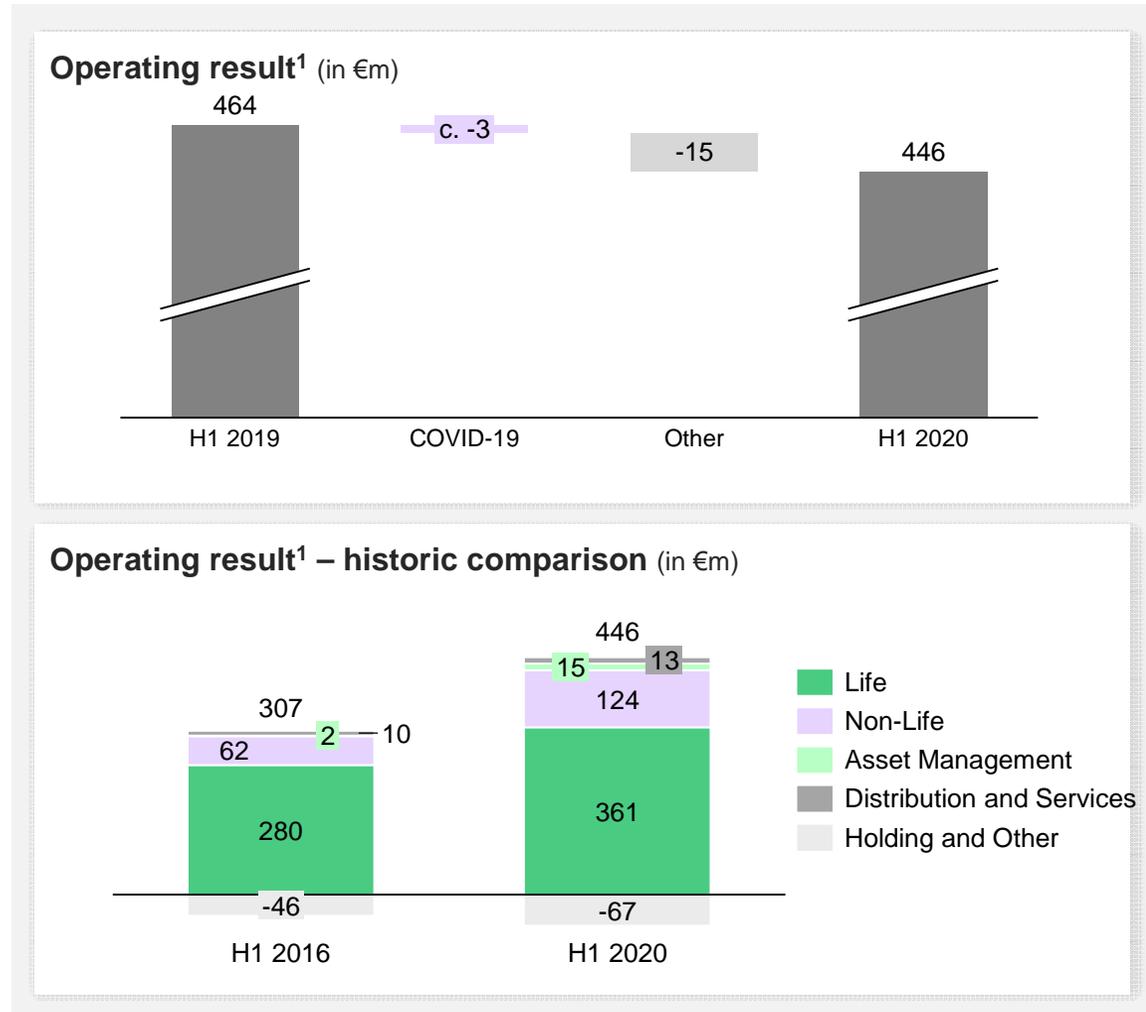
On invested capital as at 2023

OCC

€ 8m

Equals net operating result

Strong series of operating results, driven by balanced business mix

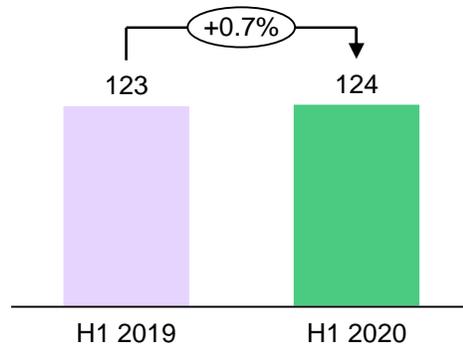


- Whilst focusing on improving efficiency within its Life business a.s.r. has also further diversified its business model by increasing fee income from Asset Management and Distribution and Services (from € 10m in H1 2016 to € 28m in H1 2020) and growth, both organically and inorganically in its Non-life business (from € 62m in H1 2016 to € 124m H1 2020)
- This increased diversification of the operating result lead to an almost neutral COVID-19 impact on an aggregated level of € - 3m, whilst leading to a negative impact of approximately € 25m on Life, largely compensated by a positive impact at Non-life
- Excluding COVID-19 total operating result decreased by € 15m, mainly driven by higher holding costs (mainly related to higher CNS pension costs and projects like IFRS 17)
- Business lines demonstrated strong underlying results, despite COVID-19 and some non-recurring items in Live and additional reserve strengthening in Non-Life

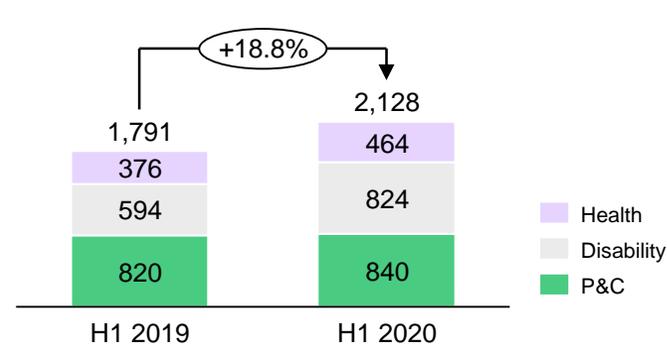
¹ The comparative figures have been restated for a refinement in the definition of the operating result

Non-life: stable operating result and strong organic growth

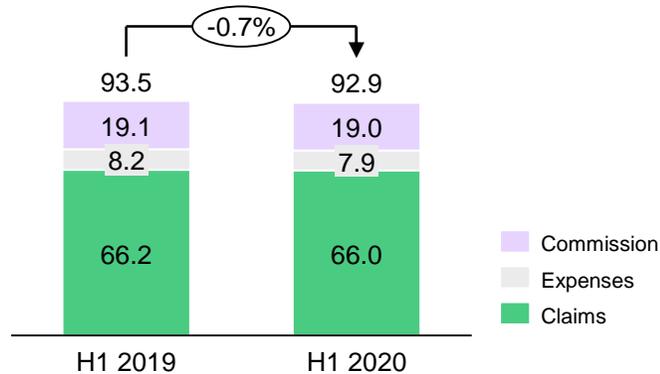
Operating result¹ (in €m)



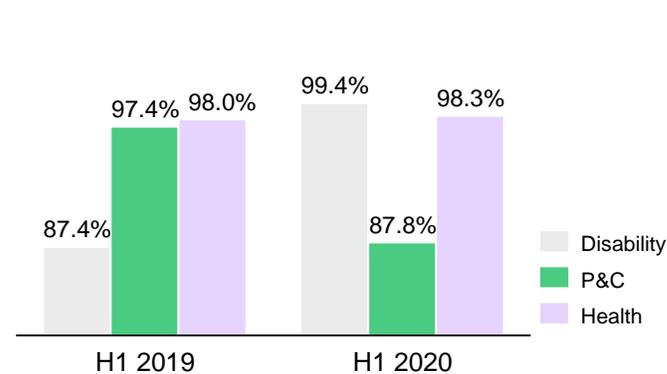
Gross written premiums (in €m)



Combined ratio² (in %)

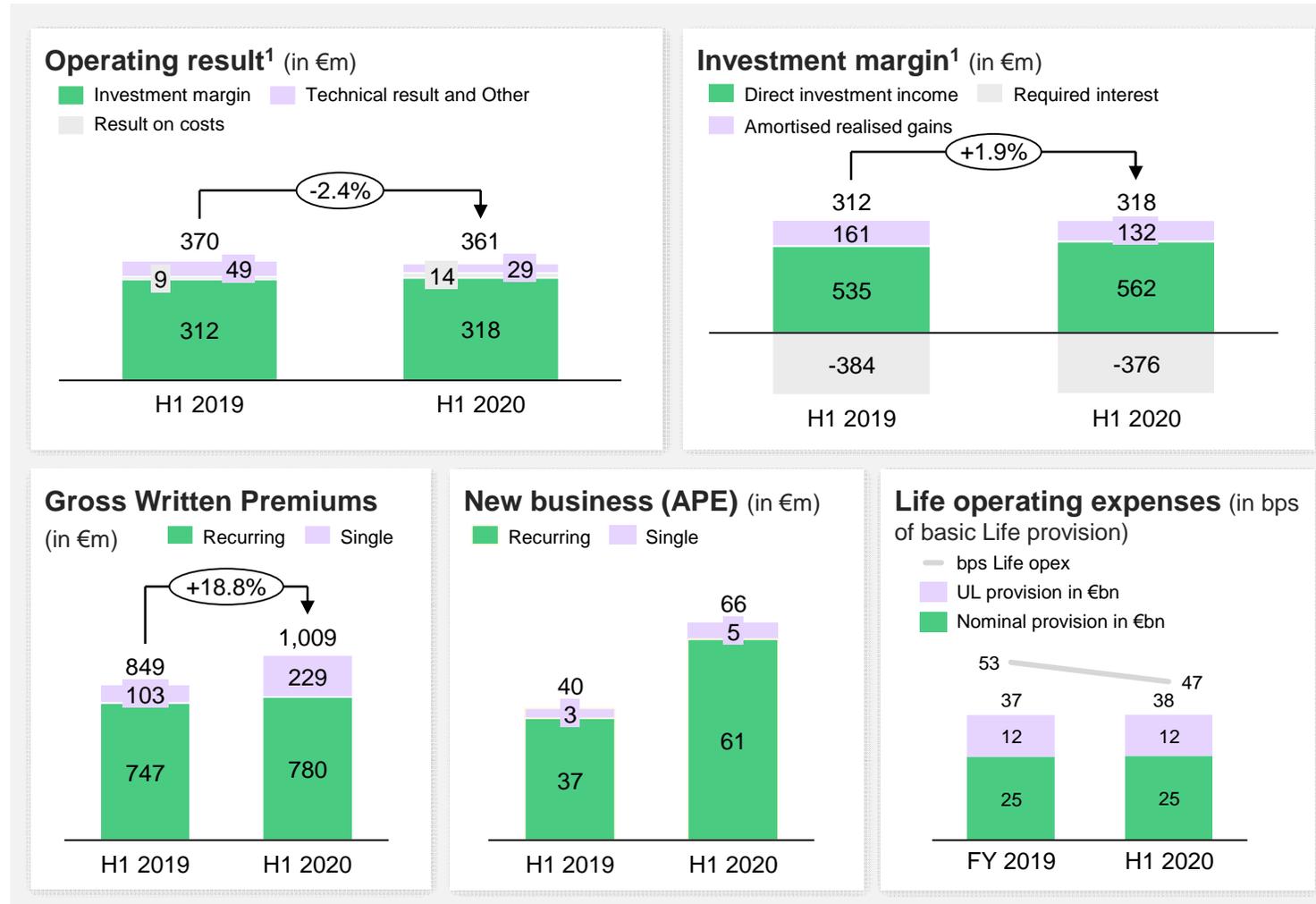


Combined ratio by product line (in %)



- Non-life operating result remained stable at € 124m, including € 23m positive COVID-19 effects
- Disability business impacted by COVID-19 related claims in individual disability and sickness leave, as well as reserve strengthening
- P&C benefitted from lower claims in motor and fire due to COVID-19, more than offsetting Ciara storm impact (€ -11m) and reserve strengthening related to lower actuarial interest rate for personal injury (€ - 8m)
- Combined ratio² of 92.9% including c. 2%-pts effect of COVID-19
- Improvement in expense ratio from 8.2% to 7.9% reflects stable cost level whilst increasing GWP, driven by realised cost synergy from Generali NL IT migration
- Organic growth of P&C and Disability combined 6.9%, exceeding target of 3-5% growth p.a.
- Significant inorganic growth in Disability GWP due to Loyalis (€ 153m) and Veherex (€ 10m)
- Increase in Health GWP reflects strong interest in the newly introduced benefit in kind insurance product

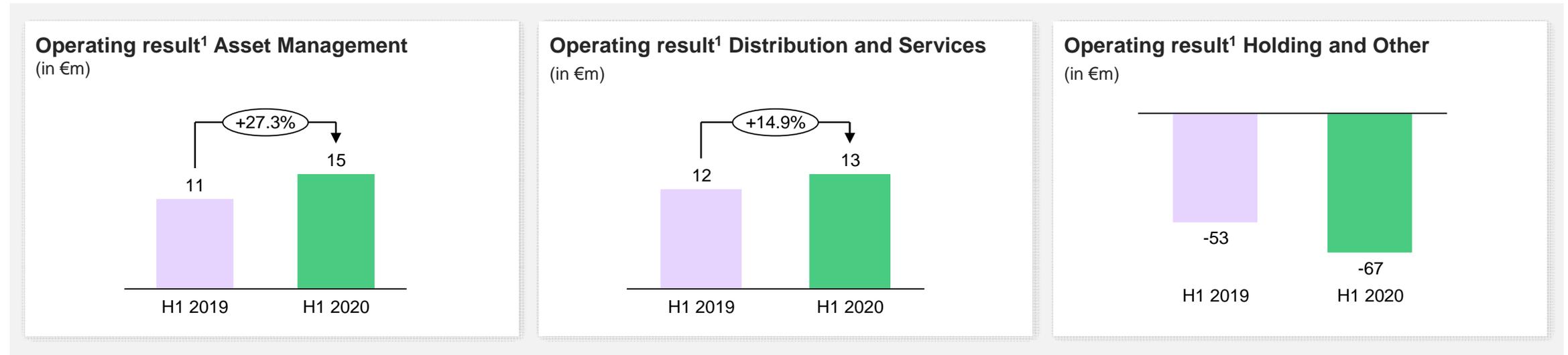
Life: solid operating result and strong growth in Pensions DC



- Operating result of Life segment decreased by only € 9m to € 361m despite € 25m negative impact from COVID-19
- Investment margin rose by € 6m despite € 20m impact from COVID-19 on direct investment income.
- The € 5m positive result on costs was more than offset by increase in UL provision due to COVID-19 (€ 5m), various other smaller non-recurring incidentals and high mortality results in HY2019
- Limited impact of COVID-19 on mortality result
- Higher investment margin driven by higher direct investment income from acquired portfolios and income from derivatives portfolio, partly offset by lower dividends on equities
- Amortised realised gains were lower due to swap recouponsing programme in H2 2019 (offset within direct investment income)
- Required interest decreased by € 8m due to run-off of Individual Life
- GWP increased 18.8%, driven by an increase in Pensions DC and acquisitions (Loyalis and VvAA), partly offset by a decline in Pensions DB
- Life operating expenses dropped to 47bps, which is at the lower end of target range 45-55bps

¹ The comparative figures have been restated for a refinement in the definition of the operating result

Operating result fee-based businesses delivering on ambitious targets



- Fee-based business operating result amounts to € 28m for H1 2020 (H1 2019: € 23m). Increase of 21% exceeds the target of 5% growth per annum
- Operating result of Asset Management increased c. € 3m, driven by an increase in fee income from higher asset base and external mandates, mainly driven by mortgage funds, partly offset by € 1m negative COVID-19 related impact
- Third-party assets increased to € 21.2bn (H1 2019: €19.3bn, FY19: € 20.7bn)
- Operating result of Distribution and Services increased c. € 2m², mainly due to small acquisitions and organic growth
- Decrease in operating result of Holding and Other is mainly driven by the increase in current net service costs (pension plan) due to lower interest rates (€ 9m) and the additional interest expenses from the € 500m Tier 2 subordinated liability placed in April 2019 (€ 6m)

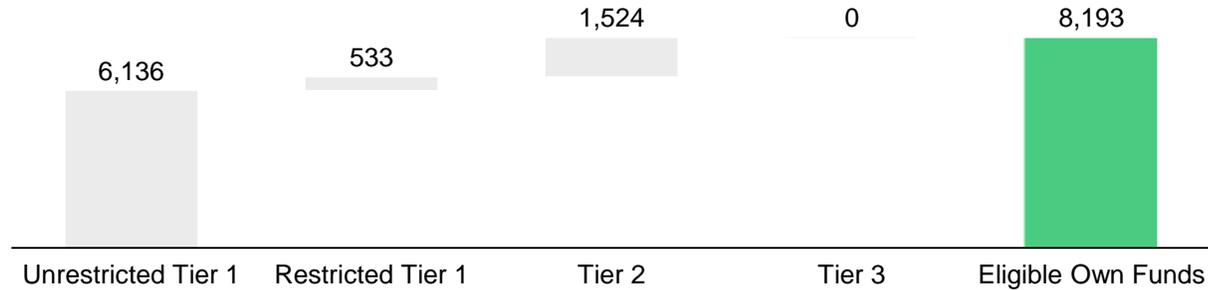
▶ Solvency and capital position

Annemiek van Melick, CFO

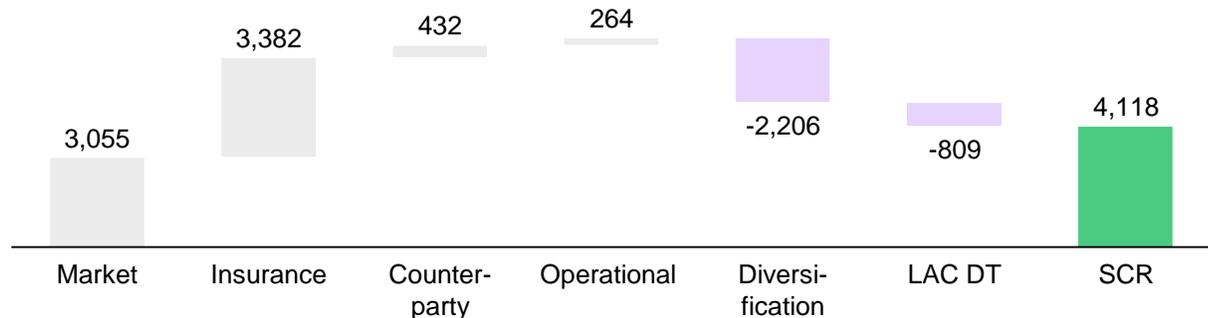
Solvency II: high quality balance sheet

**SII
199%**

Eligible Own Funds (in €m)



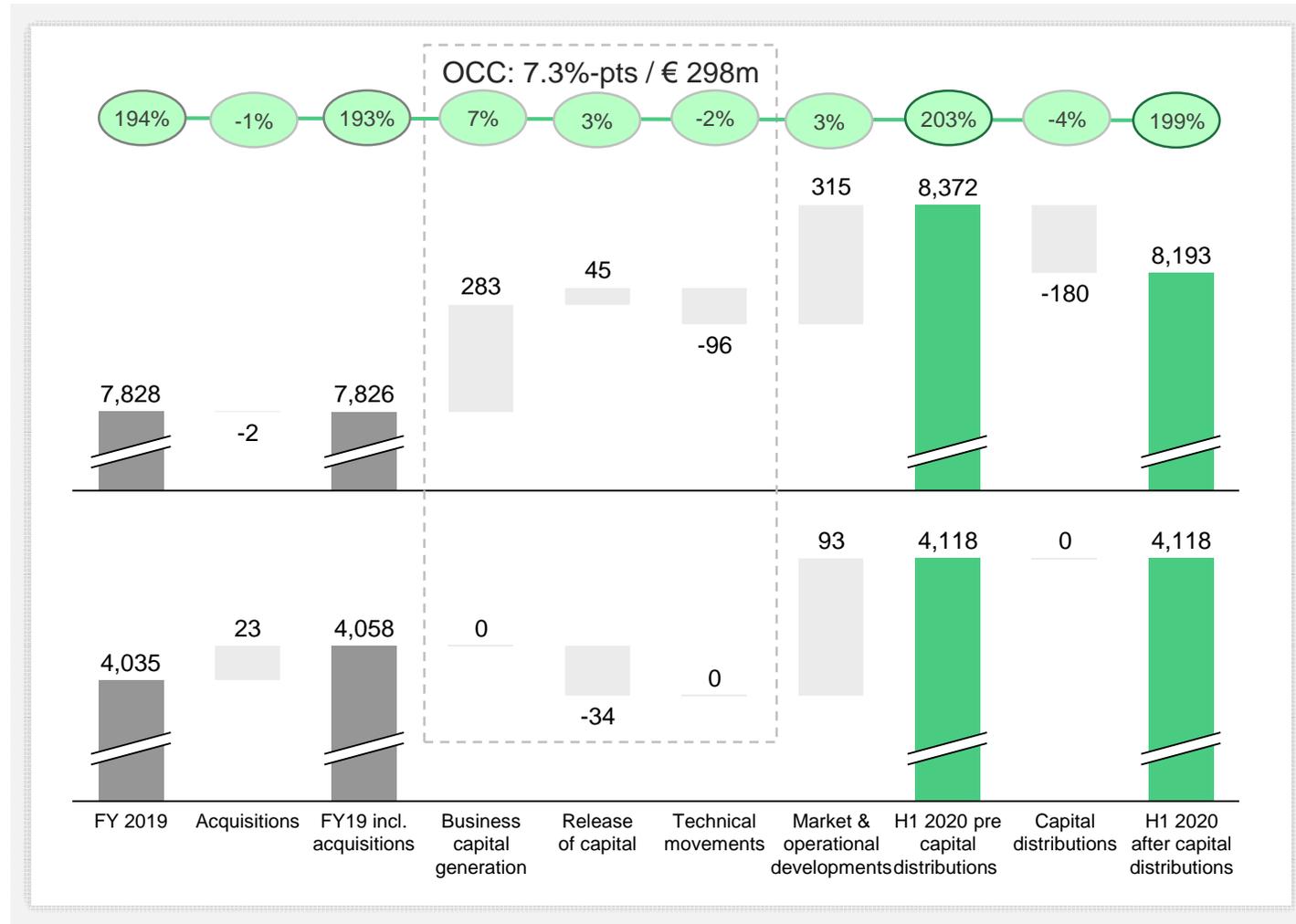
Required Capital (in €m)



- Solvency II ratio 199% based on standard formula¹ (FY 2019: 194%)
- Solvency II ratio at UFR 2.4% increased to 159% (FY 2019: 153%)
- Unrestricted Tier 1 capital increased by € 347m to € 6,136m: 75% of total own funds and 149% of SCR, absorbing the reduction of the UFR to 3.75% (-4%-pts)
- Ample headroom available within SII framework:
 - RT1: € 1,001m
 - T2 & T3: € 535m
- No use of Tier 3 capacity
- Market risk at 43%, well under the soft limit of 50% of required capital (pre-diversification and LAC DT), leaving room for asset optimisation

¹ Excluding financial institutions

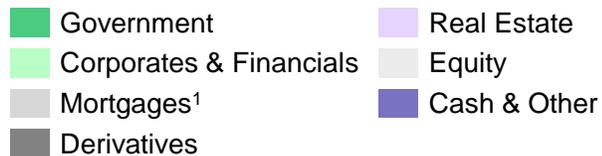
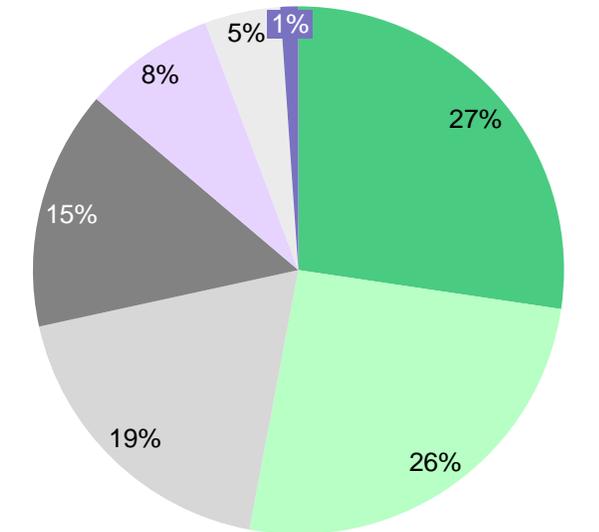
Solvency II ratio¹ movements in H1 2020



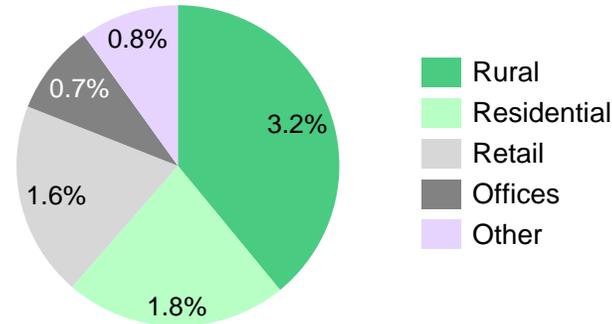
- Solvency II ratio remained robust at 199% after capital distributions
- Robust organic capital distribution of € 298m or 7,3%-pts of required capital (HY19: € 299m) driven by increased business capital generation and to a lesser extent release of capital, despite € 38m increased UFR drag
- Closing of VvAA and Veherex on 1 January, 2020 has an impact of c. -1%-pt
- Market developments benefited from the widening VA (12bps), partially mitigated by the reduction of the UFR, spread widening, real estate and increased operational SCR
- Capital distributions reflect € 75m SBB and € 105m regular interim dividend, Solvency II ratio amounted to 203% before these distributions
- Final dividend for 2019 (c. € 166m) was already deducted in the FY19 194% Solvency II ratio and was not added back

Robust and diversified investment portfolio

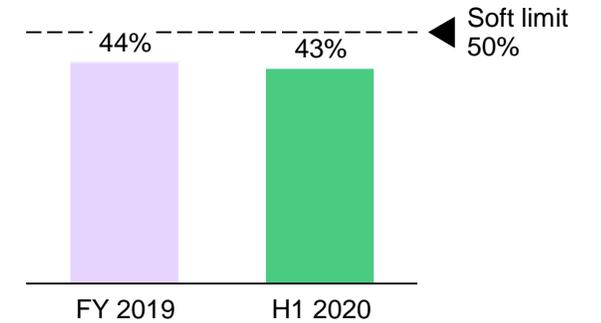
Breakdown investment portfolio € 52.0bn (in %)



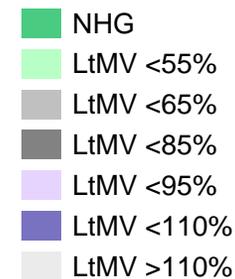
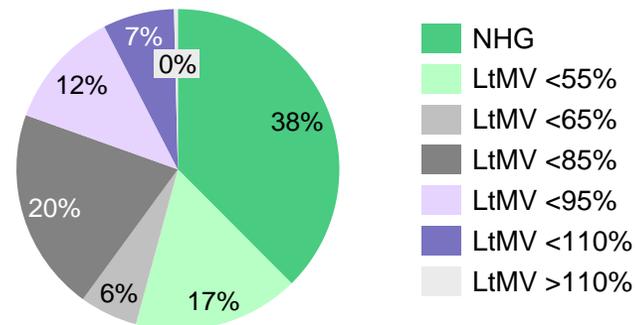
Breakdown real estate portfolio (€ 4.2bn) as % of total Investment Portfolio (in %)



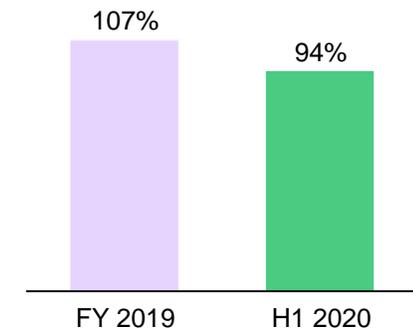
Market risk as % of total BSCR³



Breakdown mortgage portfolio² (€9.4bn) with average LTV of 74% (in bps)



Risky assets⁴ as % of Unrestricted Tier 1



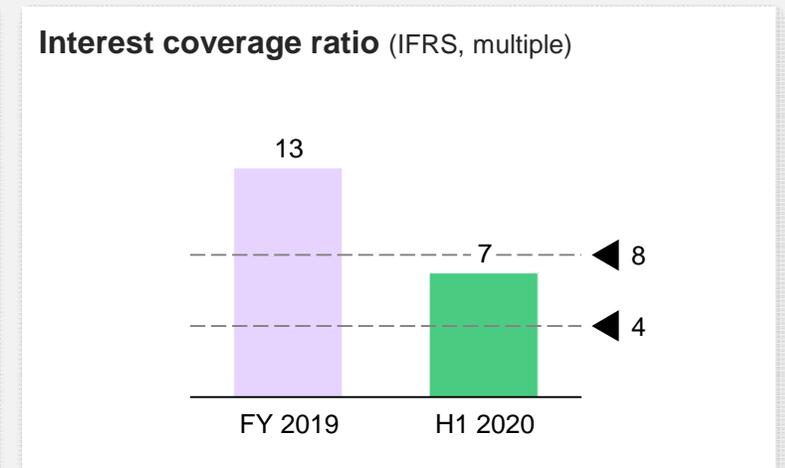
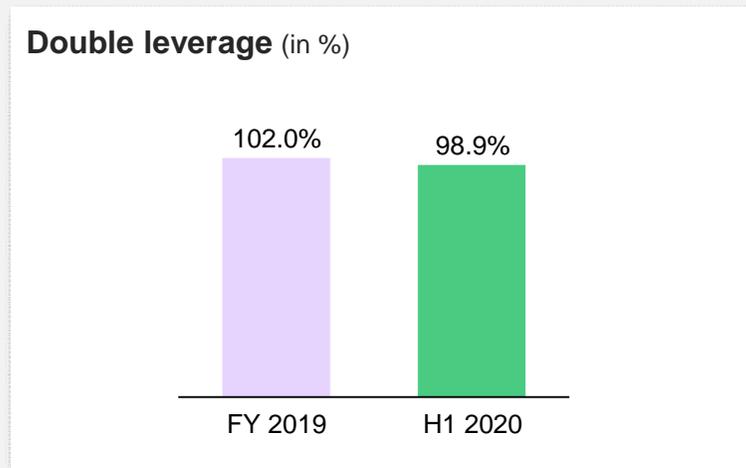
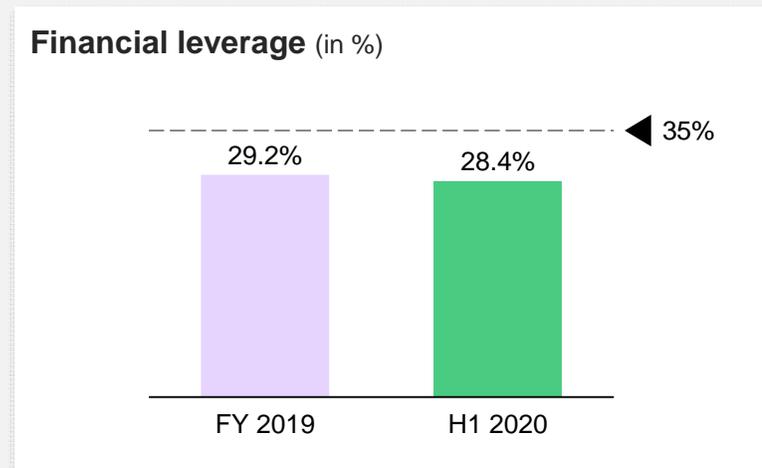
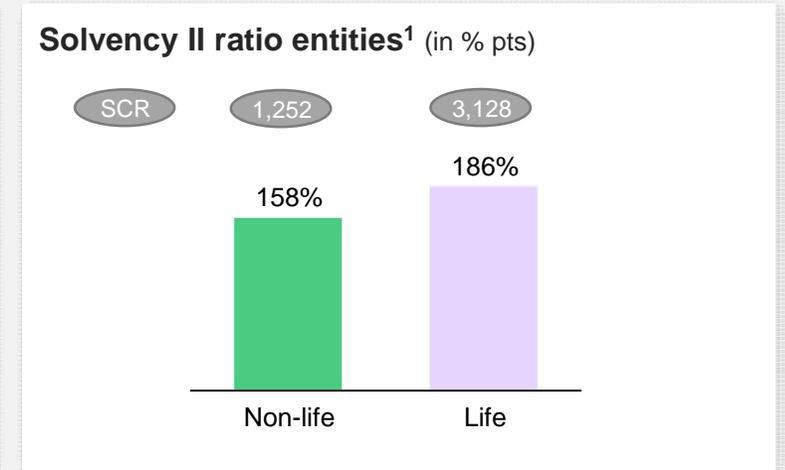
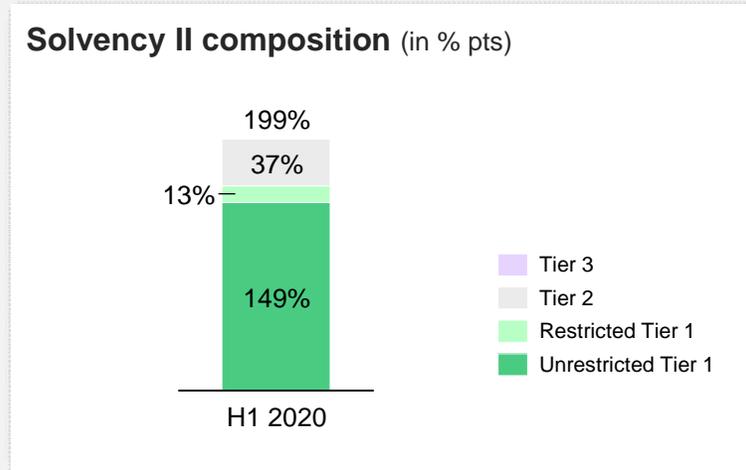
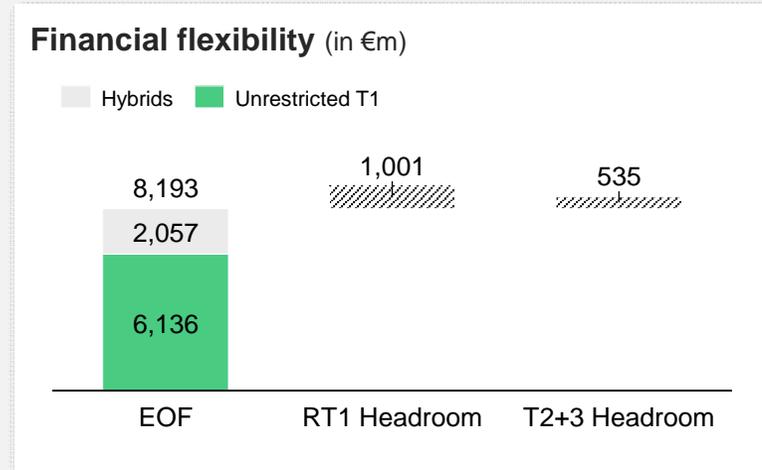
¹ Mortgages also include fixed income mortgage funds

² Excluding the other (external) mortgage funds (€ 0.3bn) for which no LtMV data is provided, for details see appendix J

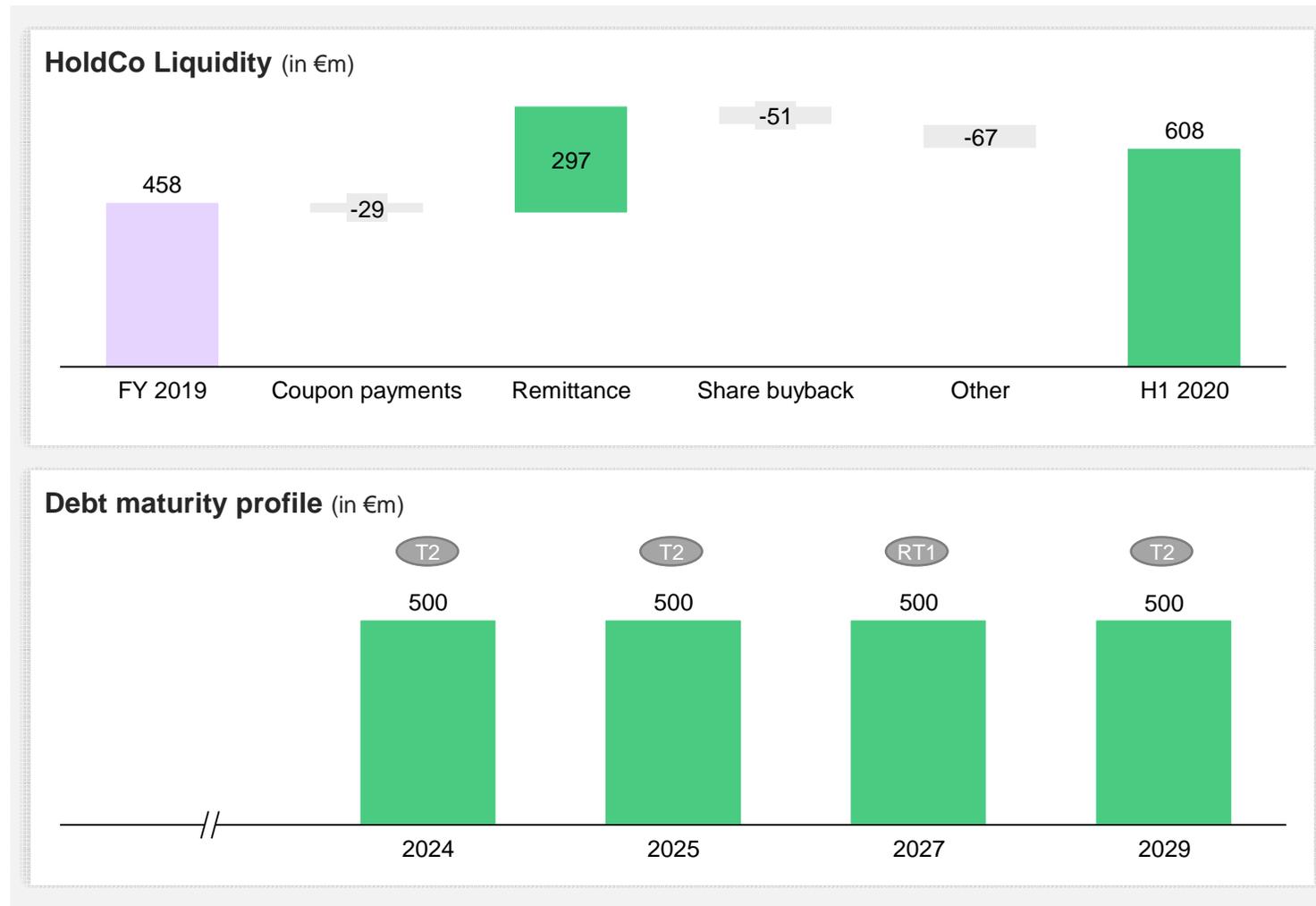
³ In % of required capital excl. LAC DT and diversification

⁴ For calculation of risky assets, see appendix P

Strong balance sheet with ample financial flexibility



Robust solvency and cash supports our businesses and dividends



- HoldCo Liquidity at HY 2020 stood at € 608m, in line with a.s.r.'s policy of maintaining cash at operating companies and upstream cash to cover dividends, coupons and other Holding expenses for the current year
- HoldCo liquidity was elevated compared to FY 2019, due to the postponement of the final dividend payment (c. € 166m) and share buyback (c. € 24m)
- Cash remittance mainly from the Life entity

▶ Wrap-up

Jos Baeten, CEO

Key take-aways

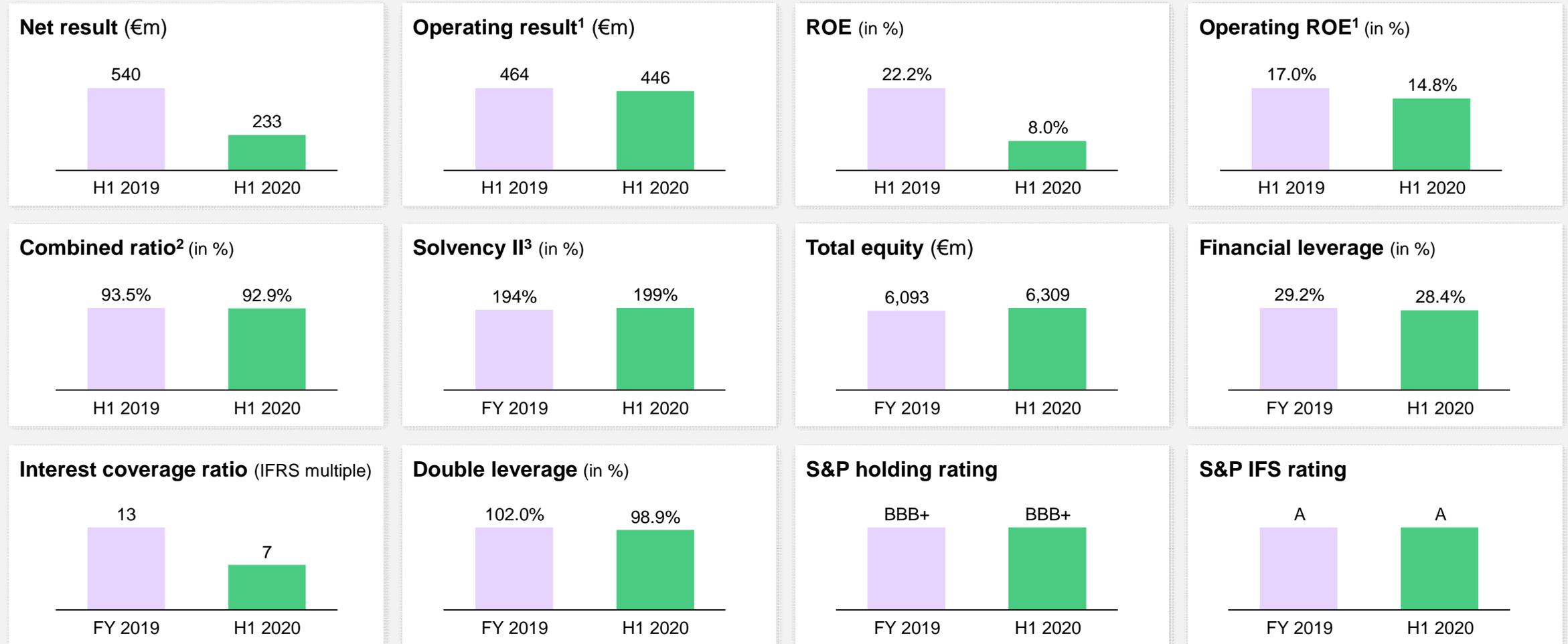
- ▶ Wellbeing of employees and customer service have top priority
- ▶ Strong performance absorbing COVID-19 impact and continuing dividend payments
- ▶ Solid progress in executing our strategy, demonstrating financial discipline
- ▶ Strong balance sheet, robust solvency with ample financial flexibility

Appendices

Appendices

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- B. Combined ratio per product line
- C. Calculation of operating ROE
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- L. Details of Corporates and Financials bond portfolio
- M. Fixed Income portfolio government credit rating
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- R. Life segment investment contribution
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- T. Medium-term business targets (2019 – 2021)
- U. Medium-term non-financial objectives (2019 – 2021)

A. Financial ratios



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¹ The comparative figures have been restated for a refinement in the definition of the operating result
² P&C and Disability
³ Calculation based on standard model, excluding financial institutions

B. Combined ratio per product line

		H1 2019	H1 2020
Property & Casualty	Net earned premiums (in €m)	712	743
	Claims ratio	63.6%	53.7%
	Expense ratio	8.3%	7.7%
	Commission ratio	25.5%	26.3%
	Combined ratio	97.4%	87.8%
Disability	Net earned premiums (in €m)	452	585
	Claims ratio	70.4%	81.5%
	Expense ratio	8.0%	8.0%
	Commission ratio	9.0%	9.8%
	Combined ratio	87.4%	99.4%
P&C & Disability	Net earned premiums (in €m)	1,164	1,328
	Claims ratio	66.2%	66.0%
	Expense ratio	8.2%	7.9%
	Commission ratio	19.1%	19.0%
	Combined ratio	93.5%	92.9%
Health	Net earned premiums (in €m)	355	436
	Claims ratio	93.8%	94.7%
	Expense ratio	3.4%	3.0%
	Commission ratio	0.8%	0.6%
	Combined ratio	98.0%	98.3%
Non-life segment	Net earned premiums (in €m)	1,518	1,764
	Claims ratio	72.7%	73.5%
	Expense ratio	7.2%	6.8%
	Commission ratio	14.8%	14.5%
	Combined ratio	94.7%	94.8%

C. Calculation of operating ROE

(in €m)	H1 2019 ⁴		H1 2020	
Operating result (before tax, annualised)	927		891	
Minus: Interest on hybrid instruments through equity ¹	59		48	
Operating result after hybrid costs (before tax, annualised)	868		843	
Tax effect (25% tax rate)	220		217	
Operating result after hybrid costs (net of taxes)	648		627	
(in €m)	FY 2018	H1 2019	FY 2019	H1 2020
Equity attributable to shareholders	4,478	4,809	5,089	5,303
Minus: Unrealised gains and losses reserve ²	586	873	937	894
Minus: IFRS equity discontinued ³	115	99	54	51
Adjusted IFRS equity	3,777	3,837	4,098	4,359
Average adjusted IFRS equity	3,607	3,807	3,937	4,228
Operating ROE	14.3%	17.0%	15.1%	14.8%

¹ Interest on hybrid instruments is deducted to show the return to equity shareholders after hybrid costs

² Unrealised revaluation reserves are excluded as the operating result adjusts all capital gains and losses

³ Discontinued equity (Real Estate Development and Bank) is excluded from the calculation as it is also excluded from the operating result due to its "non on-going" classification

⁴ H1 2019 restated (operating result IMVA incidental)

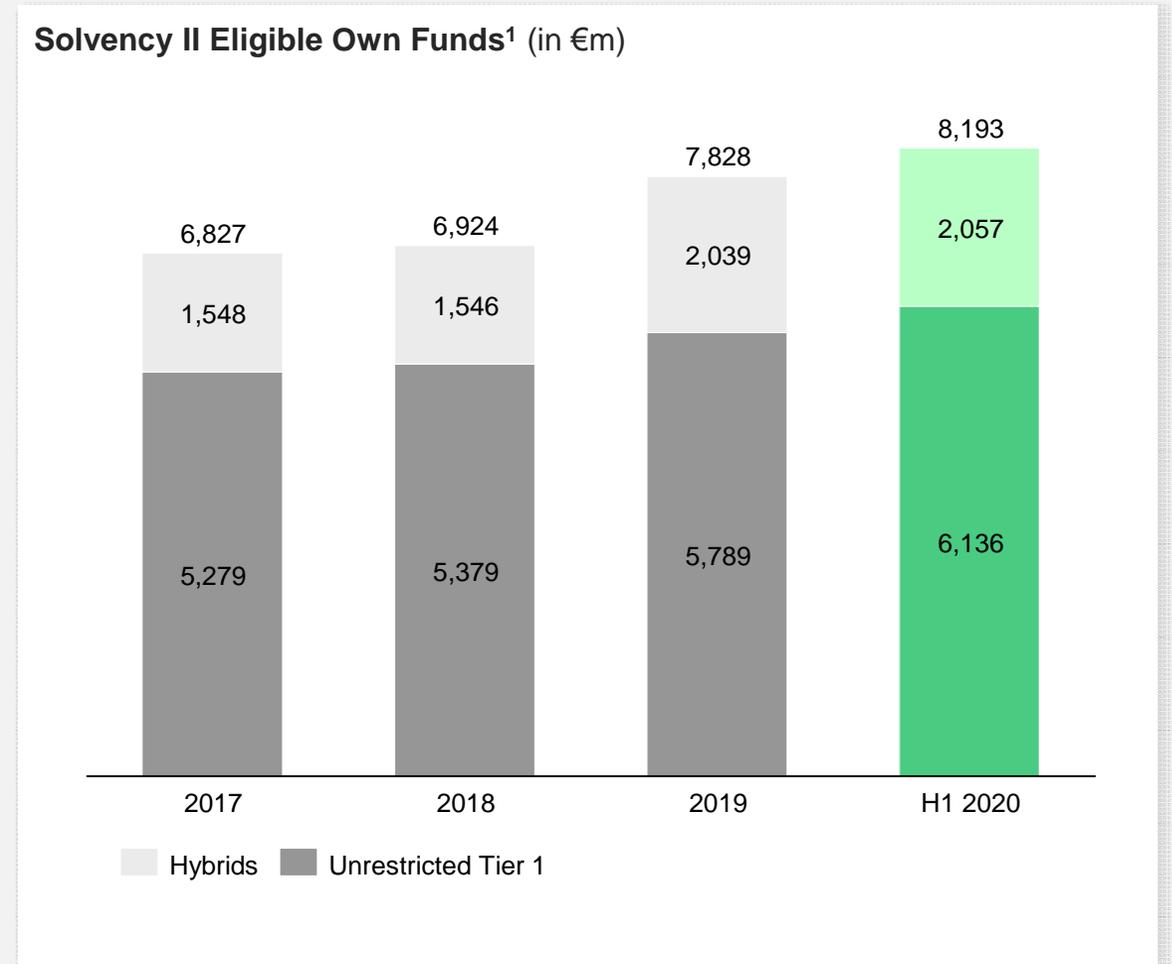
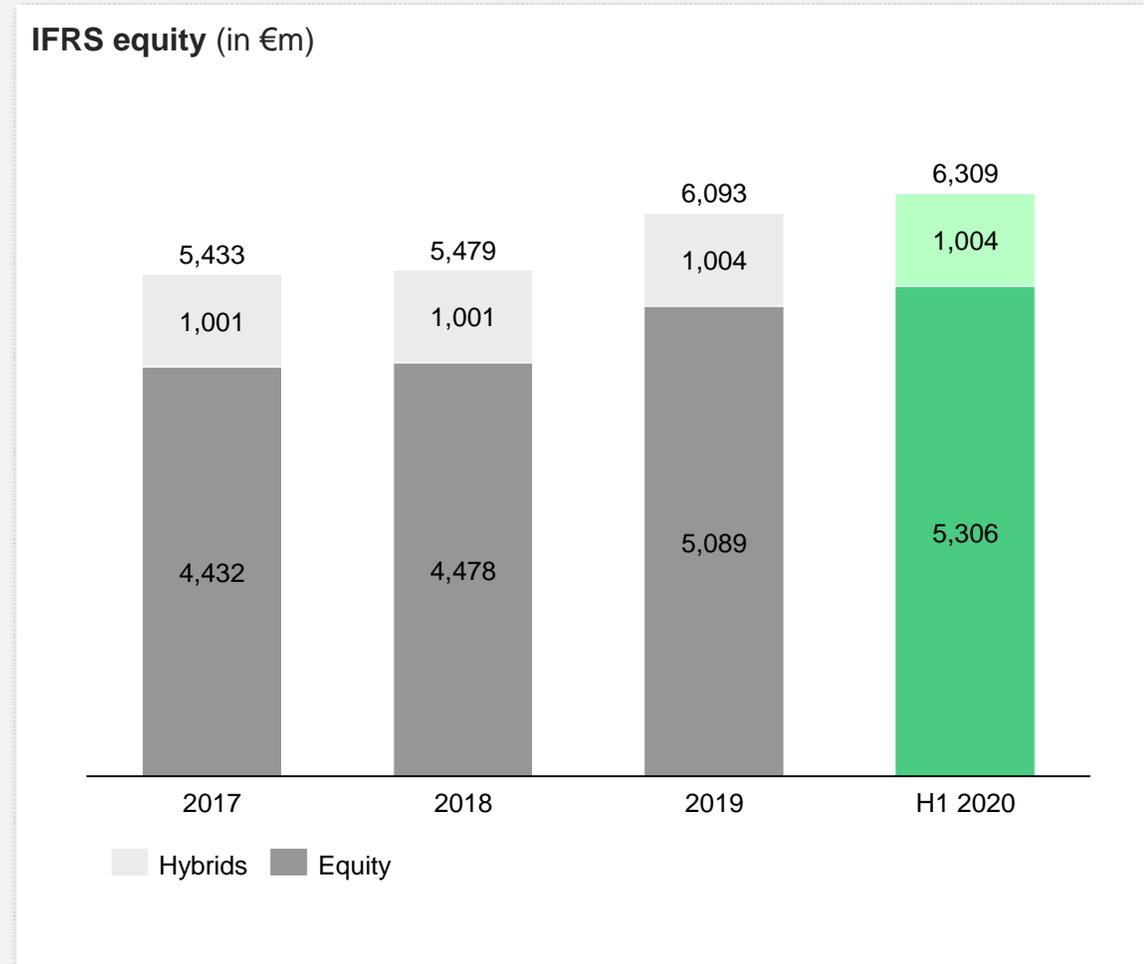
D. IFRS profit vs. operating result per segment

	IFRS profit before tax	Investment related	Incidentals	Operating result
	H1 2019 (restated)¹ (in €m)			
Non-life	173	67	-17	123
Life	465	101	-6	370
Asset Management	11	0	-1	11
Distribution and Services	11	0	-1	12
Holding and Other / Eliminations	21	2	72	-53
Total	680	170	47	464

	IFRS profit before tax	Investment related	Incidentals	Operating result
	H1 2020 (in €m)			
	112	-6	-6	124
	236	-2	-123	361
	14	0	-1	15
	12	0	-1	13
	-77	10	-20	-67
Total	296	2	-151	446

¹ The comparative figures have been restated for a refinement in the definition of the operating result

E. IFRS equity and Solvency II EOF multi-year development



¹ After deduction of proposed (interim) dividend payments

F. SCR movement in H1 2020¹ (in €m)



▼ SCR decreases in

Market risk:

- Equity and real estate risk
- Spread risk

Counterparty default risk

Insurance risk Life:

- Mortality risk
- Lapse risk

Insurance risk Non-life:

- Lapse risk

Diversification

LAC DT

▲ SCR increases in

Market risk:

- Interest rate risk

Insurance risk Life:

- Longevity risk
- Expense risk
- Catastrophe risk

Insurance risk Health:

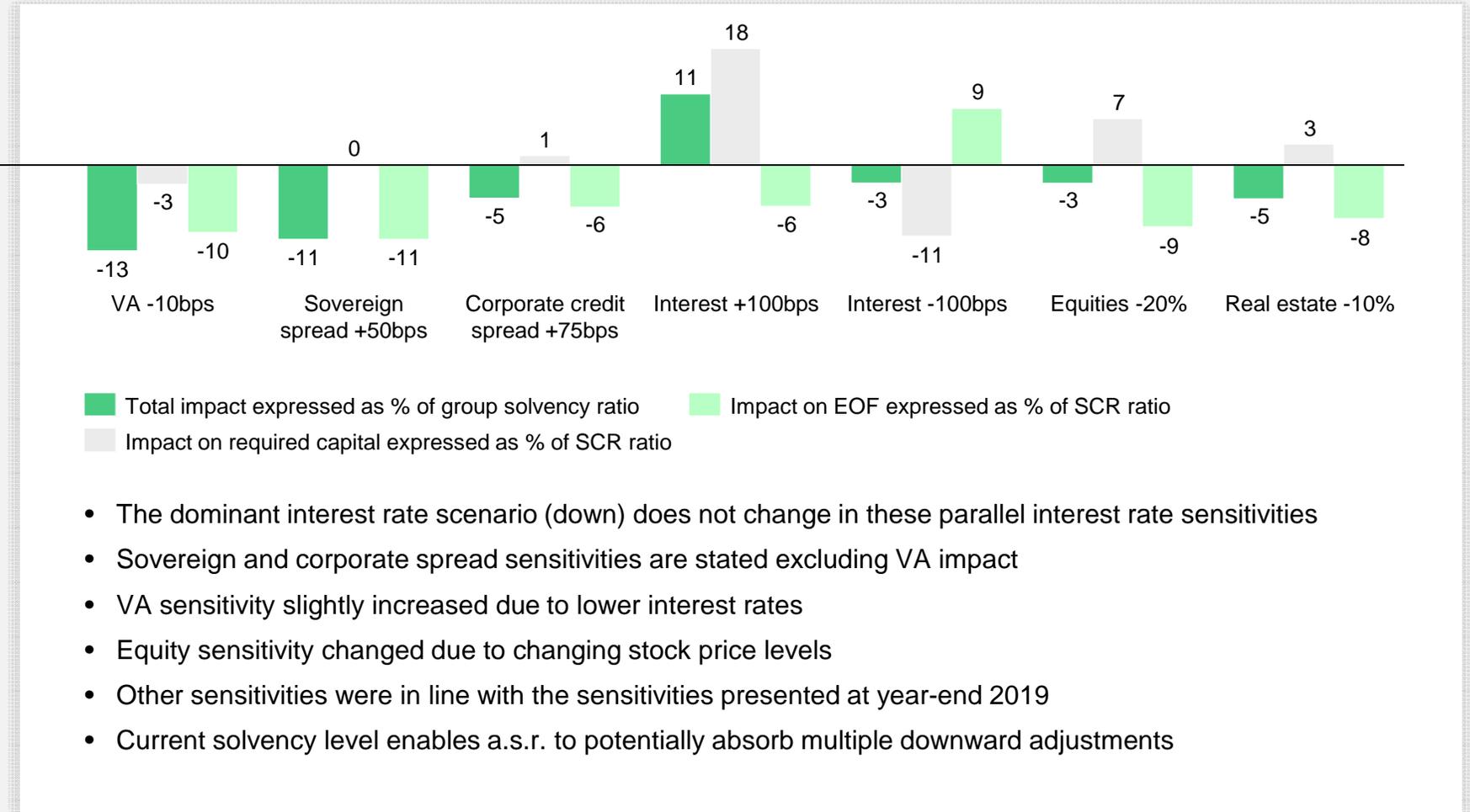
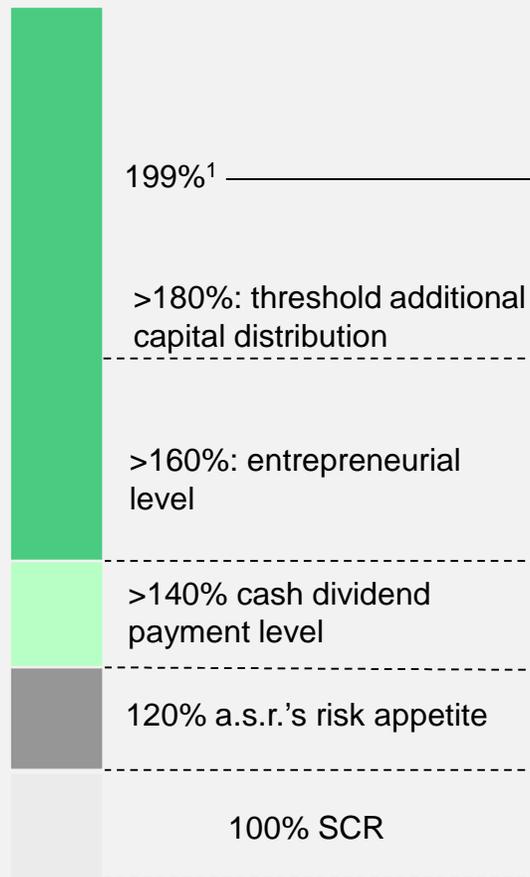
- HSLT risk and HNSLT risk

Insurance risk Non-life:

- Premium reserve risk

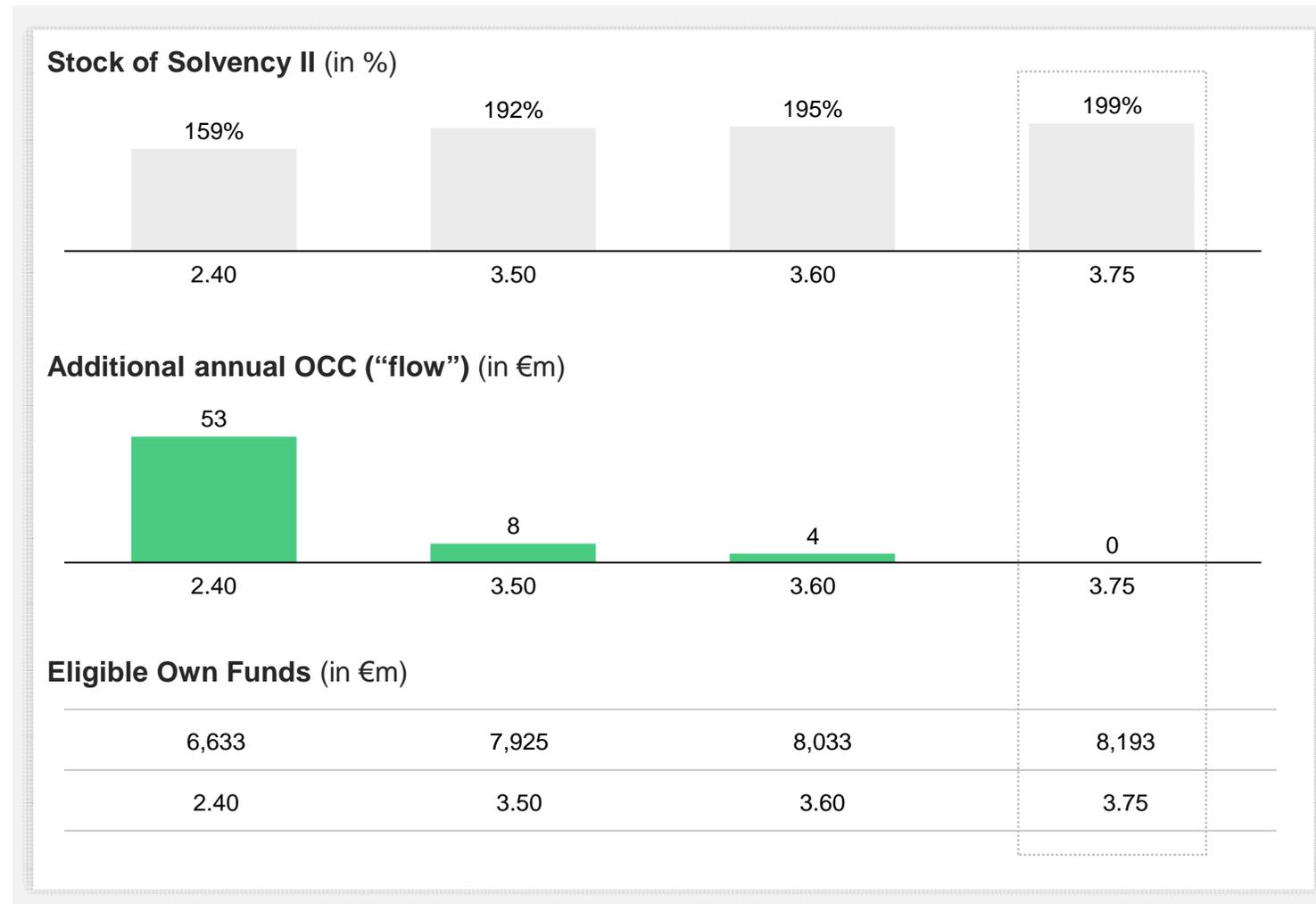
Operational risk

G. Sensitivities Solvency II ratio



¹ Calculation based on standard model, excluding financial institutions

H. Sensitivities Solvency II ratio¹ – to UFR



- UFR that is in line with long-term investment returns would be a more economical way to measure capital stock
- a.s.r. currently applies an “economical UFR” of 2.4%
- EIOPA intends to lower the UFR towards the current target of 3.5% in steps of max. 15bps per annum
- Lowering the UFR would lead to lower “stock” of capital but would increase organic capital creation (“flow”) because of reduced UFR unwind
- Solvency II ratio at UFR 2.4% amounted to 159% at H1 2020 (FY 2019: 153%), whereas our OCC would increase by € 53m

I. Investment portfolio

Assets (in €bn, fair value) ¹	FY 2019	H1 2020	Delta	% of total
Fixed income ²	32.0	35.1	3.1	68%
Equities	2.6	2.4	-0.2	5%
Real estate	4.4	4.2	-0.2	8%
Mortgages / other loans	8.7	9.7	1.0	19%
Cash (equivalents) for investments	1.7	0.5	-1.2	1%
Other ³	0.1	0.1	-0.0	0%
Total investments	49.5	52.0	2.5	100%
Investments on behalf of policyholders	9.6	9.3	-0.3	
Other assets ⁴	10.6	10.9	0.3	
Total balance sheet a.s.r.	69.7	72.2	2.6	

- Increase in fixed income was mainly due to market effects
- Acquisitions of VvAA and Veherex added € 0.4bn of assets to the portfolio
- Decrease in real estate portfolio was mainly the result of redemptions in both listed and non-listed residential funds
- Mortgages also include exposure of € 1.7bn through (fixed income) mortgage funds
- Mortgage exposure further increased. High quality mortgage portfolio with stable credit performance, small arrears positions and foreclosure losses incurred < 1bps
- Defaults, equity impairments and revaluations (i.e. real estate) in our investment portfolio may occur, but were limited in H1 2020

Note: This table is on an investment portfolio basis and distinguishes different investment categories from an asset management perspective. Therefore, this table differs from the financial statement presentation based on IFRS

¹ Rounding differences occur

² Consists of Government, Corporates, Financials, Structured and Derivatives

³ "Other" mainly represents equity associates

⁴ "Other assets" mainly represents loans and receivables (mainly due from credit institutions), cash and cash equivalents

J. Details of fixed-income portfolio

- The core of the FI portfolio consists of AAA and AA government bonds, with selective peripheral sovereign exposure
- The increase in value of the fixed income portfolio was mainly due to revaluations of €2.5bn. Increase in the credits portfolio driven by transactions
- The decreased exposure to structured instruments was due to repayments and revaluations
- Our mortgage portfolio is well protected as 38% is NHG (government guarantee) and the average loan-to-value improved to c. 74% due to increased value of collateral
- Increase in cash collateral due to the effect of lower interest rates on derivatives

Fixed income (in €m)	FY 2019	H1 2020	Delta	% of total
Government	13,671	14,245	4.2%	41%
Financials	6,862	6,706	-2.3%	19%
Structured	529	436	-17.6%	1%
Corporate	5,694	6,196	8.8%	18%
Derivatives	5,223	7,545	44.4%	21%
Total	31,979	35,127	9.8%	100%

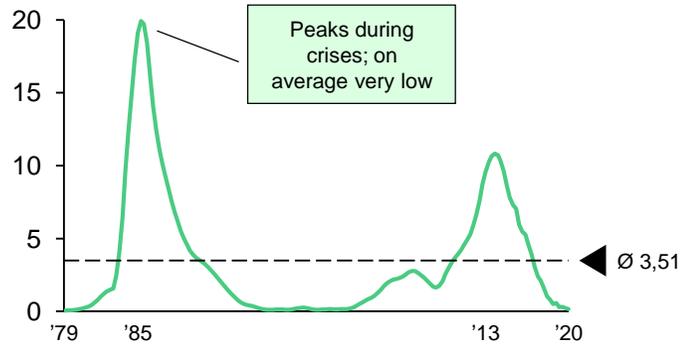
Mortgages (€m)	FY 2019	H1 2020	Delta	% of total
NHG	3,380	3,521	4.1%	38%
LtMV < 55%	1,450	1,559	7.5%	17%
LtMV < 65%	434	547	25.8%	6%
LtMV < 85%	1,479	1,919	29.7%	20%
LtMV < 95%	705	1,122	59.3%	12%
LtMV < 110%	900	671	-25.4%	7%
LtMV > 110%	52	35	-33.4%	0%
Subtotal	8,401	9,374	11.6%	100%
Other mortgage funds ¹	270	342	26.8%	
Total	8,671	9,716	12.0%	

Governments (in €m)	FY 2019	H1 2020	Delta	% of total
Netherlands	2,856	3,014	5.5%	21%
Germany	3,031	2,587	-14.6%	18%
France	1,297	1,577	21.5%	11%
Belgium	1,432	1,544	7.8%	11%
Supranationals	865	1,138	31.5%	8%
Austria	988	1,064	7.7%	7%
Spain	788	691	-12.3%	5%
Ireland	603	653	8.3%	5%
United States	479	568	18.7%	4%
Other	1,332	1,409	5.8%	10%
Total	13,671	14,245	4.2%	100%

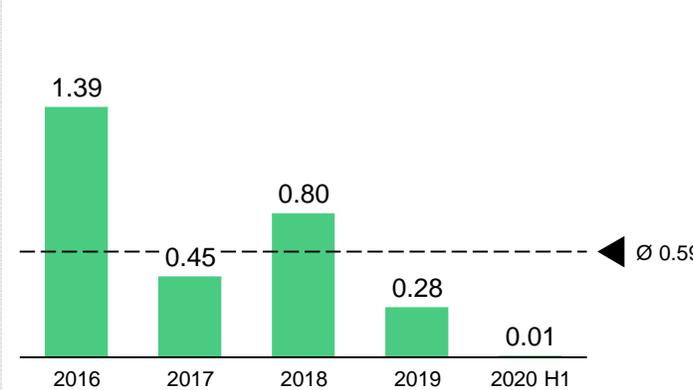
¹ LtMV not provided for these (external) funds

K. Dutch mortgage portfolio, strong return with low risk

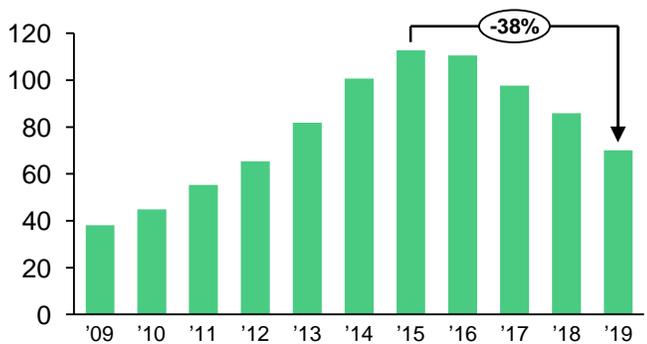
History of credit losses on guaranteed mortgages market¹ (in bps)



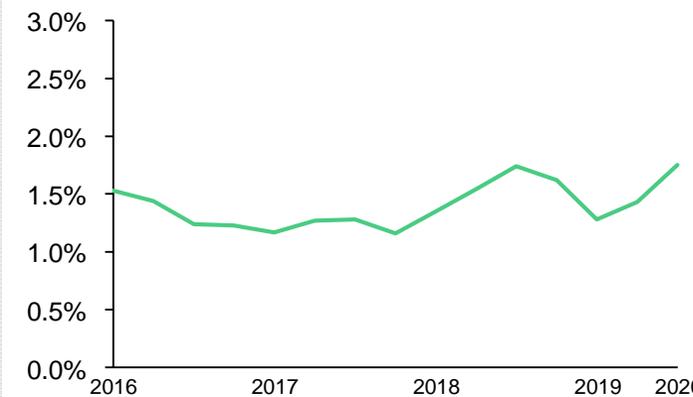
History of credit losses a.s.r. portfolio (in bps)



Borrowers with arrears in mortgage payments (> 90 days)² in NL market (in '000)



Mortgage spread⁴ (in %)



- Historic credit losses were very low, in general there is a high payment morale and social security is usually enough to pay the mortgage³
- 4.8m households in the Netherlands with a mortgage loan, end of 2019 there were 70k arrears, which is c. 1.5%. For a.s.r. portfolio this was c. 0.05% per H1 2020
- Number of market foreclosures in 2019 was 0.01%
- 65k clients in a.s.r. portfolio, c. 7% of which is self-employed
- 38% of a.s.r. mortgage portfolio is backed by the state (NHG)
- Quality of the mortgages have improved over the last decade (i.e. cap on LTV, changes in dual income etc.)

¹ Source: National Mortgage Guarantee

² Source: Bureau of Credit Registration (BKR) Netherlands

³ Source: National Institute for Family Finance Information (NIBUD)

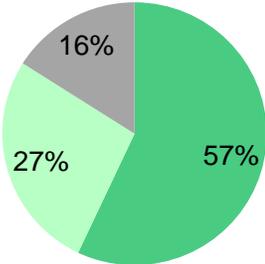
⁴ a.s.r. mortgage rate versus swap rate (weighted average)

L. Details of Corporates and Financials bond portfolio

Comments on Corporates portfolio

- The increase of € 346m in the Corporates and Financials portfolio was comprised of € 509m of transactions and € -163m of revaluations
- Investments were mostly made in Capital Goods and Consumer Goods
- The acquisition of Veherex added € 23m of Corporates to the portfolio

Portfolio quality

- > 97% of the Corporates and Financials portfolio, excluding fixed income funds and preferred shares, is rated investment grade or higher
 - BBB category is skewed towards BBB+
 - BBB+
 - BBB
 - BBB-
- 
- If 20% of the entire Corporates and Financials credit portfolio would experience a full letter downgrade (3 notches) it would result in approximately 4%-point impact on our Solvency II ratio¹ due to higher SCR
 - Due to our strict ESG criteria, exposure to Oil & Gas (included in Energy) was limited. Exposure to other sectors heavily impacted by COVID-19 such as Leisure (& Travel) and Transportation was also limited

Corporates portfolio (in €m)	FY 2019	H1 2020	Delta	% of total
Automotive	482	490	8	3.8%
Basic industry	496	552	56	4.3%
Capital goods	449	508	59	3.9%
Consumer goods	564	637	73	4.9%
Energy	326	367	41	2.8%
Healthcare	531	563	32	4.4%
Leisure	0	0	0	0.0%
Media	88	103	15	0.8%
Real estate	60	14	-46	0.1%
Retail	101	185	84	1.4%
Services	407	390	-18	3.0%
Technology & Electronics	171	226	55	1.8%
Telecommunications	355	365	10	2.8%
Transportation	263	307	44	2.4%
Utility	831	806	-25	6.2%
Other Corporates	569	683	114	5.3%
Subtotal	5,694	6,196	502	48.0%
Financials	6,862	6,706	-156	52.0%
Total	12,556	12,902	346	100%

M. Fixed Income portfolio government credit rating

Market value governments ¹ (in €m)	0-1	1-2	2-3	3-5	5-10	10-20	20-30	30+	Total	Delta ²	% of total
AAA	326	355	297	305	1,304	1,562	2,653	61	6,862	-23	48%
AA	927	422	273	350	984	862	915	1,320	6,051	616	42%
A	5	16	30	125	197	36	0	15	424	112	3%
BBB	198	10	58	404	186	32	0	0	889	-147	6%
BB	0	0	0	0	0	0	0	0	0	-0	0%
B or below	0	0	0	0	0	0	0	0	0	0	0%
Not rated	0	0	0	14	0	1	0	0	15	15	0%
Total	1,455	802	658	1,198	2,670	2,494	3,568	1,397	14,241	573	100%

¹ Excluding € 3m of preference shares

² Delta with FY19

N. Fixed Income portfolio Corporates and Financials credit rating

Market value credits (in €m)	0-1	1-2	2-3	3-5	5-10	10-20	20-30	30+	Total	Delta ²	% of total
AAA	414	135	58	96	160	70	0	0	933	-181	8%
AA	107	89	186	282	388	144	0	0	1,196	-167	10%
A	330	625	824	1,253	1,769	338	11	0	5,150	112	42%
BBB	520	451	523	1,611	1,335	272	0	0	4,712	362	38%
BB	158	9	19	78	45	0	0	0	308	56	2%
B or below	3	0	0	0	12	0	0	0	15	-3	0%
Not rated	27	1	7	2	1	0	0	0	36	-34	0%
Total	1,558	1,310	1,618	3,322	3,708	824	11	0	12,351	144	100%

Table contains Financials, Structured and Corporates from slide J.
Details of fixed-income portfolio totalling € 13,337m. Excluded are:

- Preference shares € 309m
- Fixed income funds € 677m

Fixed income funds contain, on a look through basis:

- Investment grade (>BB) € 352m
- Not rated € 142m¹
- High yield € 182m

O. Details of equities and real estate portfolio

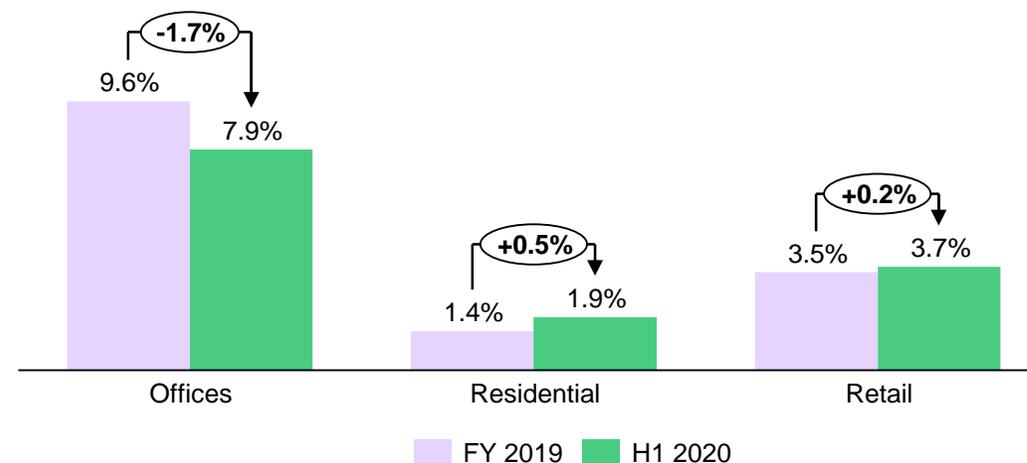
Highlights

- Equities**
 - During H1 2020, equity markets declined sharply due to the COVID-19 and subsequently bounced back partially, resulting in an overall decrease in equity exposure
 - Continuation of the active hedging policy for the illiquid part of the portfolio
- Real estate**
 - Total decrease of -3.4% in real estate portfolio mainly as a result of the redemptions in listed and non-listed real estate funds and as a result of quarterly external valuations, offset by acquisitions of Rural Real Estate and Offices
 - COVID-19 effects are mainly expected in the Office and Retail portfolio. During H1 2020, a limited increase in Retail vacancy was observed

Equities (in €m)	FY 2019	H1 2020	Delta
Equities	2,059	1,968	-4.4%
Private equities	99	129	30.1%
Hedge funds	0	0	-98.3%
Other funds	443	267	-39.8%
Derivatives	5	14	170.4%
Total	2,607	2,377	-8.8%

Real estate (in €m)	FY 2019	H1 2020	Delta
Offices	138	155	12.2%
Retail	215	199	-7.4%
Rural	1,588	1,642	3.4%
Parking & other	55	53	-2.3%
Total real estate (excluding funds & own use)	1,996	2,050	2.7%
ASR Dutch Prime Retail Fund	664	625	-5.8%
ASR Dutch Core Residential Fund	983	936	-4.8%
ASR Dutch Mobility Office Fund	80	83	3.2%
Other Funds	480	362	-24.6%
Total real estate (excluding own use)	4,203	4,056	-3.5%
Offices in own use	147	145	-1.6%
Total real estate	4,350	4,201	-3.4%

Real estate vacancy rates (%)¹



¹ Excluding Other Funds and Offices in own use

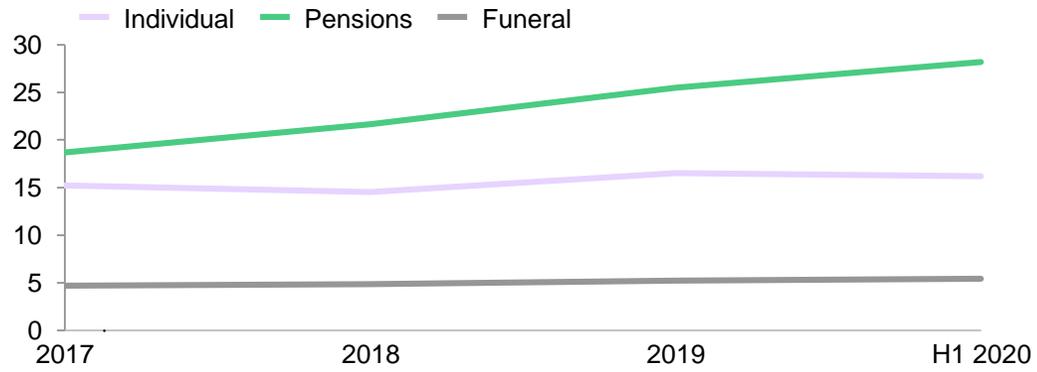
P. Calculation of asset leverage

Risky assets (€m)	FY 2019	H1 2020
Equities	2,607	2,377
Real estate ¹	2,615	2,414
BB bonds or below	341	375
Preference shares	320	312
Fixed income funds (not rated & high yield)	265	254
Mortgages with LtMV >110%	52	35
Total risky assets	6,200	5,766
Unrestricted Tier 1	5,789	6,136
Asset leverage	107%	94%

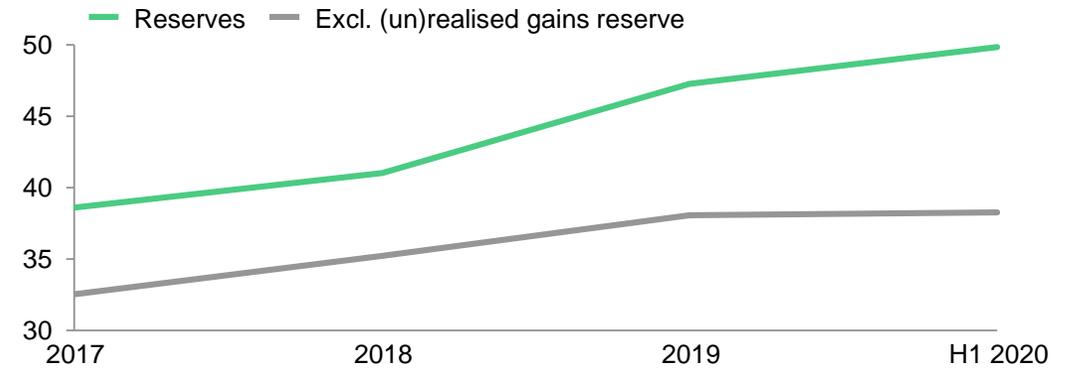
¹ Excluding Rural real estate and Offices in own use

Q. Life segment book development

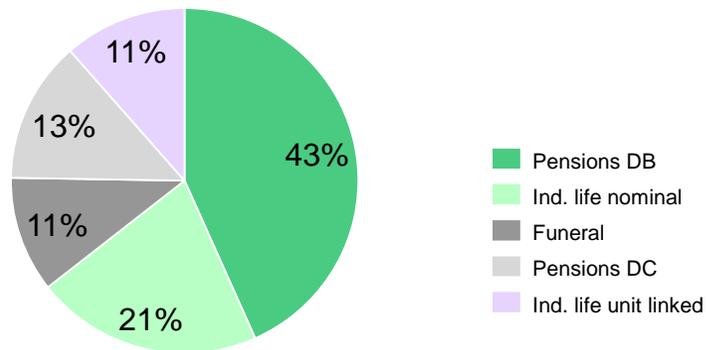
Life reserves development (in €bn)



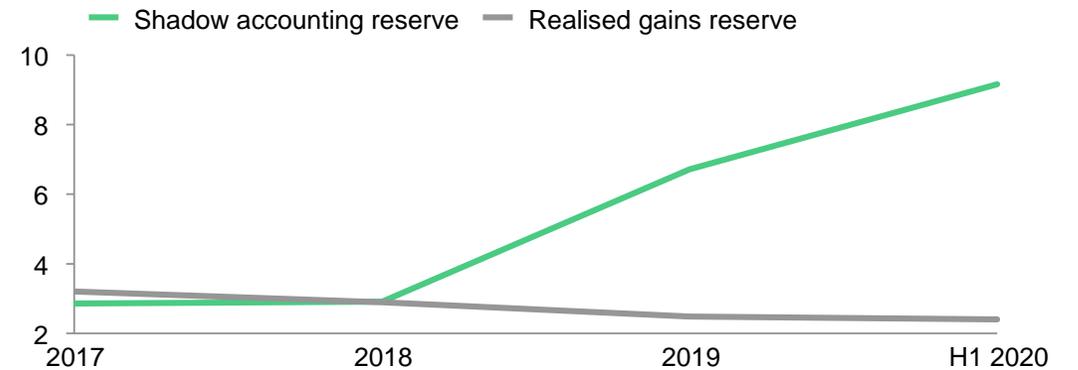
Life reserves (in €bn)



Reserves – H1 2020 (€ 50bn)



(Un)realised reserves development (in €bn)



R. Life segment investment contribution

(in €m)	H1 2017	H2 2017	H1 2018	H2 2018	H1 2019	H2 2019	H1 2020
Direct investment income ¹	513	479	529	519	535	527	562
Amortisation of realised gains reserve	161	161	155	159	161	137	132
Total investment contribution	674	640	684	678	696	664	694
Required interest on liabilities ^{2,3}	-411	-376	-404	-420	-384	-394	-376
Investment margin³	263	264	280	258	312	270	318
Shadow accounting reserve (Life)	2,507	2,858	2,841	2,914	6,018	6,719	9,156
Realised gains reserve (Life)	3,437	3,203	3,083	2,897	2,906	2,483	2,398
Basic provision (Life)		22,020		24,179		24,988	25,242

S. Medium term group targets (2019 – 2021)

Targets for the 2019 – 2021¹ period

Solvency II
(Standard formula)

> 160%

Substantial capital for
entrepreneurship

Operating return on equity

12-14%

Per annum

Dividend pay-out ratio
(% of net operating result after hybrid expenses²)

45-55%

Ambition to offer a stable to growing
dividend per share

Organic capital creation³

> € 500m

To be realised in 2021

Financial leverage

< 35%

Rating
(S&P)

Single A

At least

T. Medium-term business targets (2019 – 2021)

Targets for the 2019 – 2021¹ period

Non-life
(P&C and Disability)

94-96%

Combined ratio

Life operating result
(€ million)

Stable

Compared to
€ 633 million in 2017

Fee based businesses, operating result²

€ 40 million

5% growth
per annum thereafter

Non-life
(P&C and Disability)

GWP growth
(organic)

3-5%

Per annum

Life operating expenses

45-55bps

On basic life provision

U. Medium term non-financial objectives (2019 – 2021)

Targets for the 2019 – 2021¹ period

Meeting customer needs
(Net promoter score)



> **44**
by 2021

Sustainable investments



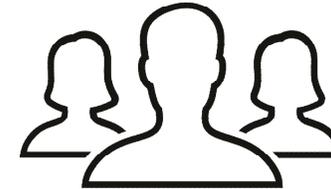
Carbon footprint:
% measured of
investment portfolio

95%

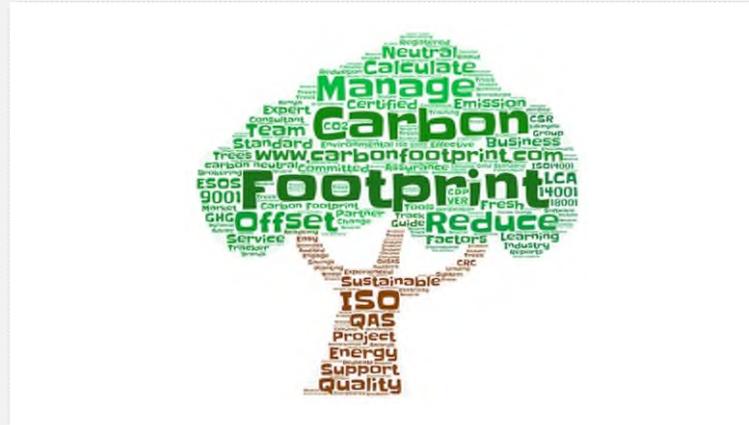
Impact
investments
by 2021

€ 1.2bn

Employee contribution to local society
(in no. of hours)



+5%
Per annum



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Cautionary note regarding forward-looking statements

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